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First Half of Fiscal Year March 2026

Summary of Financial Results

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Summary of Financial Results for the First Half of FY March 2026



FY March 2026 2Q Actual Results

Net Sales: 20.9 billion yen, Operating Profit: 1.4 billion yen

- Net sales increased YoY due to increased sales volumes of automotive grade and communication in electronic ceramic materials, which are in our growth fields
- Operating profit decreased due to the effect of decreased valuation loss on inventory assets occurring the previous year

FY March 2026 Forecast

Net Sales: 40.5 billion yen, Operating Profit: 3.2 billion yen (unchanged)

While it is difficult to predict the outlook due to changes in the business environment, we are promoting activities aimed at building a stable revenue base and enhancing profitability.

Return to Shareholders

Interim Dividend: 60 yen per share (unchanged)

■ Interim dividends will remain unchanged, maintaining the increased amount announced on August 7. We will continue to make efforts on strengthening stable and continuous shareholder returns.

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Consolidated Results for First Half of FY March 2026

Key Points of Financial Results



- **♦** Net sales increased 1.5% YoY while operating profit decreased 42.1% YoY.
 - Net sales increased due to increased sales volumes for automotive grade and communication in growth fields of electronic ceramic materials.
 - Operating profit decreased
 - Costs associated with the consolidation of production facilities
 - Time lag between fluctuations in raw material market prices for battery materials and their pass-through to sales prices
 - Absence of the decrease in loss of valuation of some inventories
 - Despite the positive impact of increased sales on profits, operating profit decreased YoY due to the above factors
 - Compared to the first quarter of FY March 2026, net sales and operating profit decreased both in inorganic chemicals and specialty chemicals due to decrease in sales volumes, difference in product mix, increase in selling, general, and administrative expenses due to strengthening of organization, etc.



Consolidated results for first half of FY March 2026 (Overview)

| (Millions of yen) | FY March 2025 2Q | FY March 2026 2Q | Change | Change rate |
|-----------------------------|---------------------|---------------------|---------|-------------|
| Net sales | 20,678 | 20,998 | 320 | 1.5% |
| Operating profit | 2,401 | 1,390 | (1,010) | (42.1%) |
| Operating profit percentage | 11.6% | 6.6% | (5.0pt) | |
| Ordinary profit | 2,393 | 1,374 | (1,019) | (42.6%) |
| Profit | 1,633 | 1,336 | (297) | (18.2%) |
| EBITDA ^{**} | 4,192 | 3,236 | (956) | (22.8%) |
| Earnings per share (Yen) | 185.09 | 152.79 | - | - |

★ Brief version of EBITDA (operating profit + depreciation) is used

【Factors Affecting Changes in Operating Profit (YoY)】





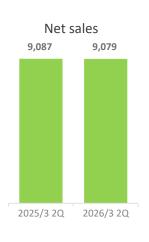


| (Millions of yen) | | FY March 2025 2Q | FY March 2026 2Q | Change | Change rate |
|-------------------|------------------|---------------------|---------------------|---------|-------------|
| Inorganic | Net sales | 9,087 | 9,079 | (7) | (0.1%) |
| Chemicals | Operating profit | 842 | 637 | (205) | (24.3%) |
| Specialty | Net sales | 10,744 | 11,307 | 563 | 5.2% |
| Chemicals | Operating profit | 1,258 | 458 | (800) | (63.6%) |
| Leasing | Net sales | 457 | 469 | 12 | 2.6% |
| Business | Operating profit | 274 | 275 | 1 | 0.4% |
| Othor | Net sales | 389 | 141 | (247) | (63.8%) |
| Other | Operating profit | 11 | 6 | (5) | (45.5%) |
| Total | Net sales | 20,678 | 20,998 | 320 | 1.5% |
| | Operating profit | 2,401 | 1,390 | (1,010) | (42.1%) |

Consolidated results for first half of FY March 2026 (Inorganic chemicals)



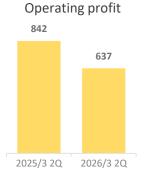
| (Millions of yen) | 20 | FY March 2026 2Q | Change | Change rate |
|--------------------------------|-------|---------------------|--------|----------------|
| Chromium Compounds | 2,668 | 2,797 | 129 | 4.8% |
| Silicates and silica | 1,128 | 1,165 | 37 | 3.3% |
| Inorganic Phosphorus Compounds | 3,423 | 3,314 | (109) | (3.2%) |
| Other | 1,866 | 1,802 | (64) | (3.4%) |
| Total | 9,087 | 9,079 | (7) | (0.1%) |



◆ Chromium Compounds: Strongness for plating

◆Silicates and Silica: Solidness

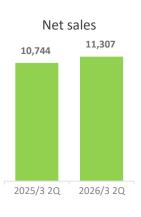
◆Inorganic Phosphorus Compounds:
Weakness for LCDs and semiconductors, and general industry



Consolidated results for first half of FY March 2026 (Specialty chemicals)



| (Millions of yen) | FY March 2025 2Q | FY March 2026 2Q | Change | Change rate |
|--|---------------------|---------------------|--------|----------------|
| Electronic Ceramic Materials | 4,826 | 5,532 | 706 | 14.6% |
| Organic Functional Materials | 2,630 | 2,677 | 47 | 1.8% |
| Battery and Electronic Device Materials | 2,636 | 2,304 | (332) | (12.6%) |
| Other | 650 | 792 | 142 | 21.8% |
| Total | 10,744 | 11,307 | 563 | 5.2% |



◆ Electronic Ceramic Materials:

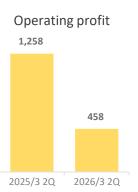
Strongness for automotive grade and strong growth for communication

♦ Organic Functional Materials

- **Phosphine Derivatives:** Strong growth for overseas catalysts and Quantum Dot and sharp decline for raw material for catalyst
- Active Agrochemical Ingredients: Strong growth for major customers

♦ Battery and Electronic Device Materials

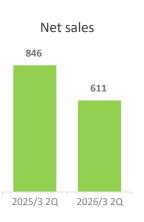
- Battery Materials: Decline in raw material prices
- **Circuit Materials:** Weakness for anisotropic conductive materials and sharp decline for paste
- High-Purity Electronic Materials: Demand recovery for semiconductors



Consolidated results for first half of FY March 2026 (Leasing)



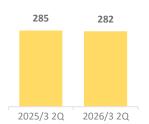
| (Millions of yen) | 20 | FY March 2026 2Q | Change | Change rate |
|-----------------------------|-----|---------------------|--------|----------------|
| Leasing Business | 457 | 469 | 12 | 2.6% |
| Book Store Operation | 258 | - | (258) | - |
| Other | 130 | 141 | 11 | 8.5% |
| Total | 846 | 611 | (235) | (27.8%) |



♦ Leasing Business: Solidness

*The Book Store Operation withdrew from the market last year.

Operating profit



Balance Sheet



| (Millions of yen) | March End, 2025 | September End, 2025 | Change | Major factors of change |
|--|--------------------|------------------------|---------|---|
| Current assets | 31,448 | 31,008 | (440) | Accounts receivable-trade: 2,913 Inventory: (1,601) |
| Non-current assets | 43,656 | 44,685 | 1,029 | Property, plant and equipment: 198 Investment securities: 822 |
| Total assets | 75,105 | 75,694 | 589 | |
| Current liabilities | 20,106 | 20,485 | 379 | Notes and accounts payable-trade: (434) Short-term borrowings: 1,250 |
| Non-current liabilities | 8,602 | 7,416 | (1,186) | Long-term borrowings: (1,187) |
| Total liabilities | 28,709 | 27,902 | (807) | |
| Shareholders' equity | 41,267 | 42,243 | 976 | Retained earnings: 924 |
| Accumulated other comprehensive income | 5,128 | 5,548 | 420 | Valuation difference on available-for-sale securities: 559 |
| Total net assets | 46,395 | 47,791 | 1,395 | |
| Total liabilities and net assets | 75,105 | 75,694 | 589 | |
| Equity ratio(%) | 61.8% | 63.1% | 1.3pt | Benchmarks for D/E ratio: Around 0.4 |

Cash Flows



| (Millions of yen) | FY March 2025 2Q | FY March 2026 2Q | Change | Major factors of change |
|-----------------------|---------------------|---------------------|---------|--|
| Operating CF | 3,132 | 1,282 | (1,850) | Profit before income taxes: (561) |
| Investment CF | (3,078) | (2,188) | 890 | Sale of property, plant and equipment: 802 |
| Financial CF | (875) | (293) | 582 | Repayments of long-term borrowings: 923 |
| | | | | |
| Depreciation | 1,791 | 1,845 | 54 | |
| Dividends paid | 307 | 400 | 93 | |
| Cash at end of period | 7,945 | 6,427 | (1,518) | |
| | | | | |
| Free CF* | (253) | (1,253) | (1,000) | |

^{*} Calculated by deducting CF from investing activities and dividends from CF from operating activities

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Forecast of Consolidated Results for FY March 2026



Progress of Forecast of Consolidated Results for FY March 2026

◆ Full-year forecast remains unchanged

The full-year forecast remains unchanged due to the expectation of a certain degree
of improvement in profitability by focusing on the expansion of sales, the reduction of
inventory, and the asset liquidation for the second half.

| (Millions of yen) | FY March 2026 Forecast (Announced on August 7) | First half cumulative results | Progress Rate |
|-------------------|---|-------------------------------------|---------------|
| Net sales | 40,500 | 20,998 | 51.8% |
| Operating profit | 3,200 | 1,390 | 43.4% |
| Ordinary profit | 3,200 | 1,374 | 42.9% |
| Profit | 2,600 | 1,336 | 51.4% |

Forecast of consolidated results for FY March 2026

(Overview)

Full-year financial forecast remains unchanged

(Announced on August 7)

| (Millions of yen) | FY March 2025 Results | FY March 2026 Forecast | Change | Change rate |
|----------------------------------|--|---|-----------------------|-------------------------|
| Net sales | 38,843 | 40,500 | 1,656 | 4.3% |
| Operating profit | 3,342 | 3,200 | (142) | (4.3%) |
| Operating profit percentage | 8.6% | 7.9% | (0.7pt) | |
| Ordinary profit | 3,199 | 3,200 | 0 | 0.0% |
| Profit | 2,559 | 2,600 | 41 | 1.6% |
| EBITDA* | 6,924 | 7,100 | 176 | 2.5% |
| ROE | 5.6% | 5.5% | (0.1pt) | - |
| Earnings per share (Yen) | 290.62 | 297.63 | - | - |
| Annual dividends per share (Yen) | Interim:46 Year-end:46 Annual:92 | Interim:60 Year-end:60 Annual:120 | - | - |
| Capital expenditures | 4,966 | 5,500 | 534 | 10.8% |
| Depreciation | 3,582 | 3,900 | 318 | 8.9% |
| R & D expenses | 1,598 | 1,500 | (98) | (6.1%) |
| Exchange rate (¥/\$) | 152 | * Priof version of ERIO | TDA (operating profit | - depreciation) is used |



Cautions:

The forecasts of financial results and business plans included in the materials were based on currently available information available and certain preconditions, and so the forecasts do not guarantee future financial results. Actual financial results may differ from the forecasts for to a variety of reasons. Please make your own decisions on investments.